



2020/21 Budget Update
BOH Finance Committee
March 17, 2020

DRAFT

SOUTHERN NEVADA HEALTH DISTRICT FY20 YTD KEY ACTIVITIES

DRAFT

- ▶ SNHD Staffing growth projected to >600 FTEs (12% growth from FY2020 Budget); Grants under Management growth to >90 (30% growth from FY2020 Budget)
- ▶ ICS for HEP-A in June 2019
- ▶ EH Fee Increase Workshops
- ▶ Change in District Leadership in October, 2019
- ▶ SNHD Approved for FQHC Status by HRSA in September, 2019
- ▶ SNCHC Board formed and staffed in November, 2019
- ▶ HRSA Site Visits December, 2019 and February, 2020
- ▶ ECW—Paper to Electronic Health Records system Implementation and configuration/ Billing challenges continuing/External Audit extension
- ▶ ICS activated for Covid-19 January, 2020

SOUTHERN NEVADA HEALTH DISTRICT FY21 BUDGET PROCESS AND TIMELINES

DRAFT

- ▶ Initiated Budget process on January 1, 2020
- ▶ Inputs completed February 28, 2020
- ▶ Departments review on March 9, 2020
- ▶ Leadership review on March 10, 2020
- ▶ All Hands presentation scheduled for March 16, 2020
- ▶ Finance Committee presentation March 17, 2020

REVENUE - KEY TAKEAWAYS

- ▶ **18% Growth (\$15M) in Projected Revenues over FY2020 Budget**
- ▶ **5% increased Property Tax Allocation (\$1.2M)**
 - ▶ \$25M Total allocation per Clark County for FY 2021
- ▶ **Charges for Services**
 - ▶ Pharmacy revenue increase of \$8.9M driven by Ryan White and HIV Prescription growth (67% annualized in FY20); Pharmacy Pricing and increased volume of Patient encounters (45% annualized in FY20).
- ▶ **Does not include proposed increased insurance reimbursement rates**
- ▶ **Does not include proposed EH Fee increase**

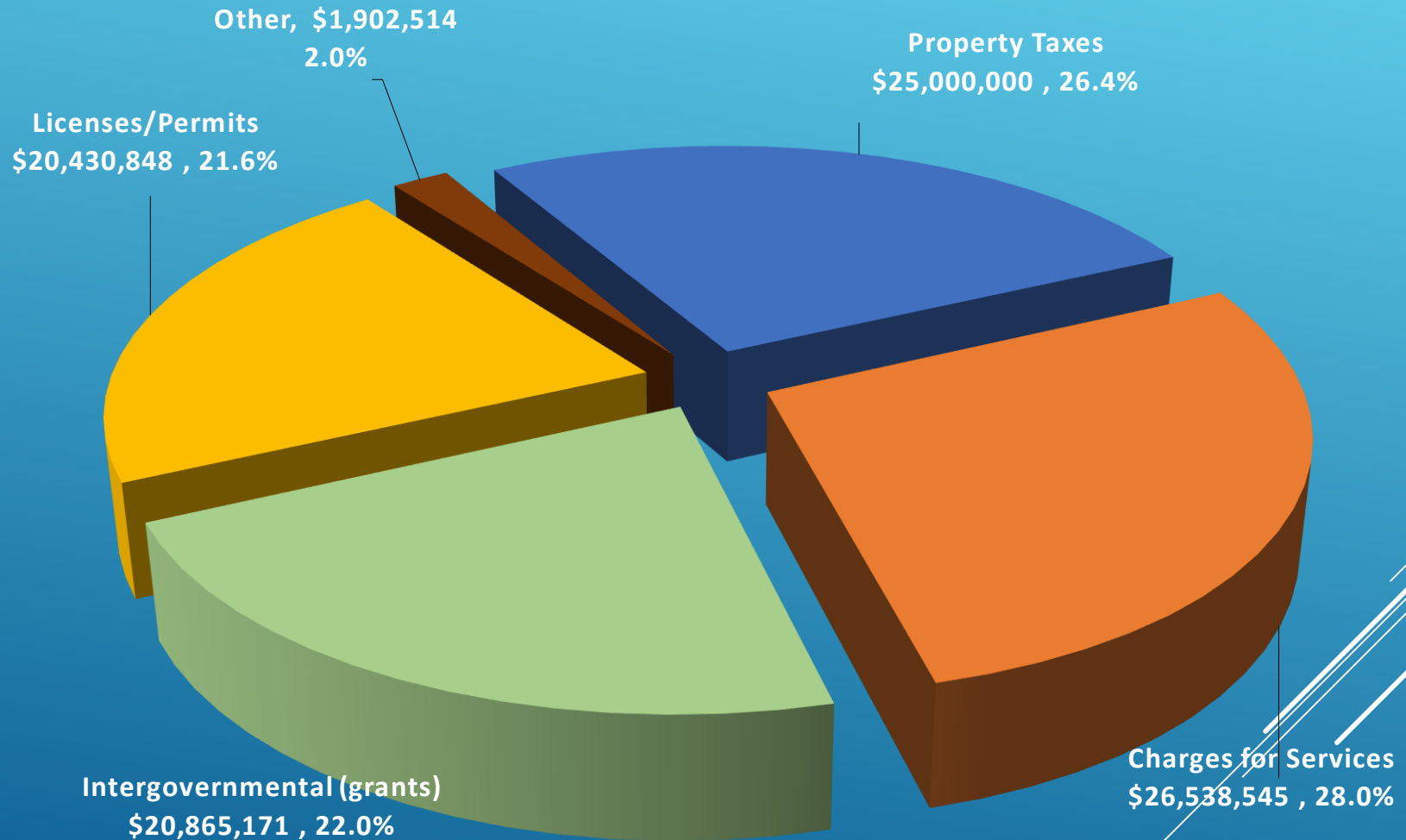
FY 2021 BUDGET GRANTS - KEY TAKEAWAYS

- ▶ Overall projected increase of \$1.6M, a 11% increase over FY2020 Adopted Budget
- ▶ Community Health - increase of \$1.4M projected in Grant Funding
- ▶ Environmental Health—No material change from current year



DRAFT

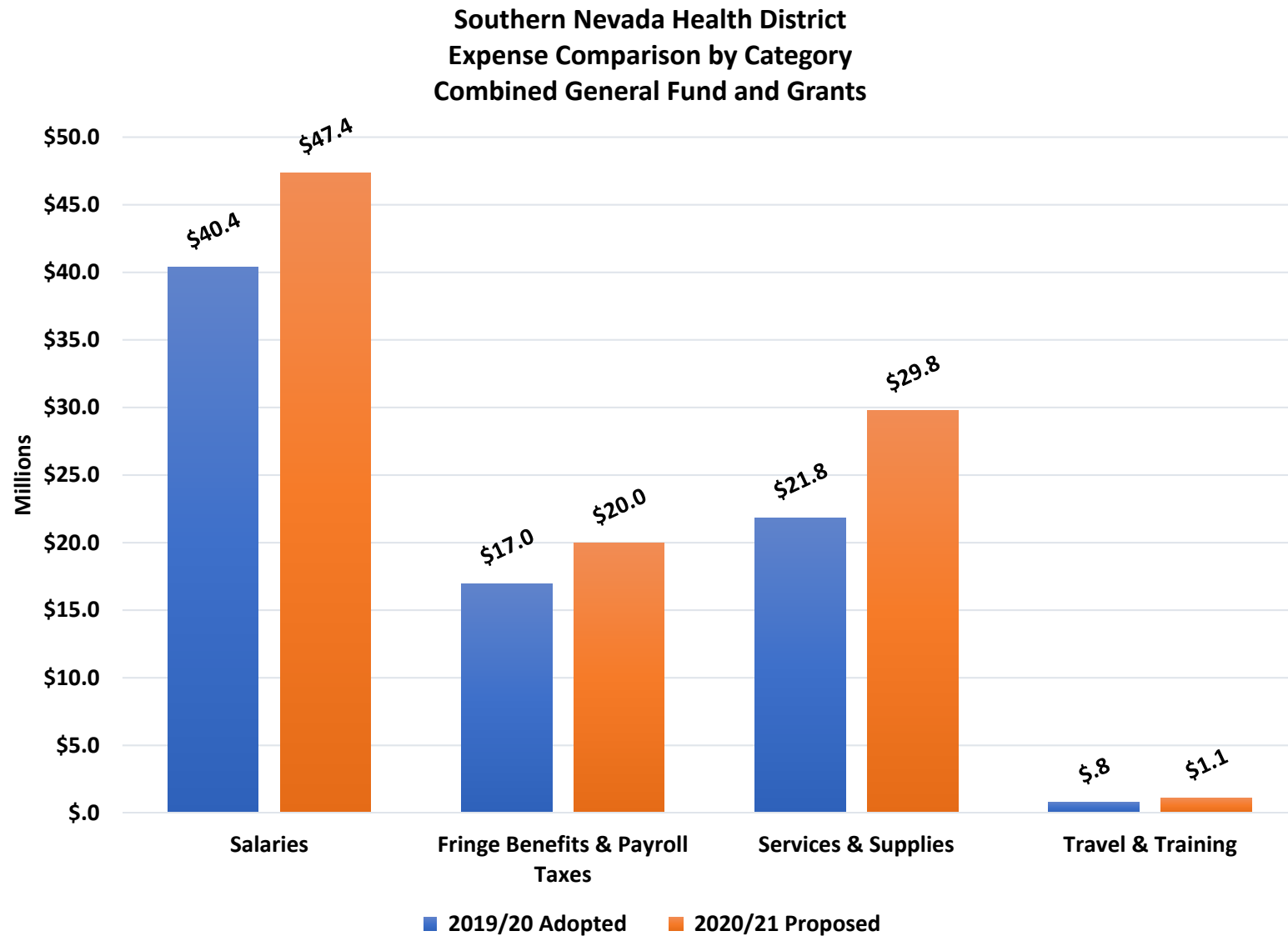
**Southern Nevada Health District
2020/21 Revenues by Source
\$94,737,079**

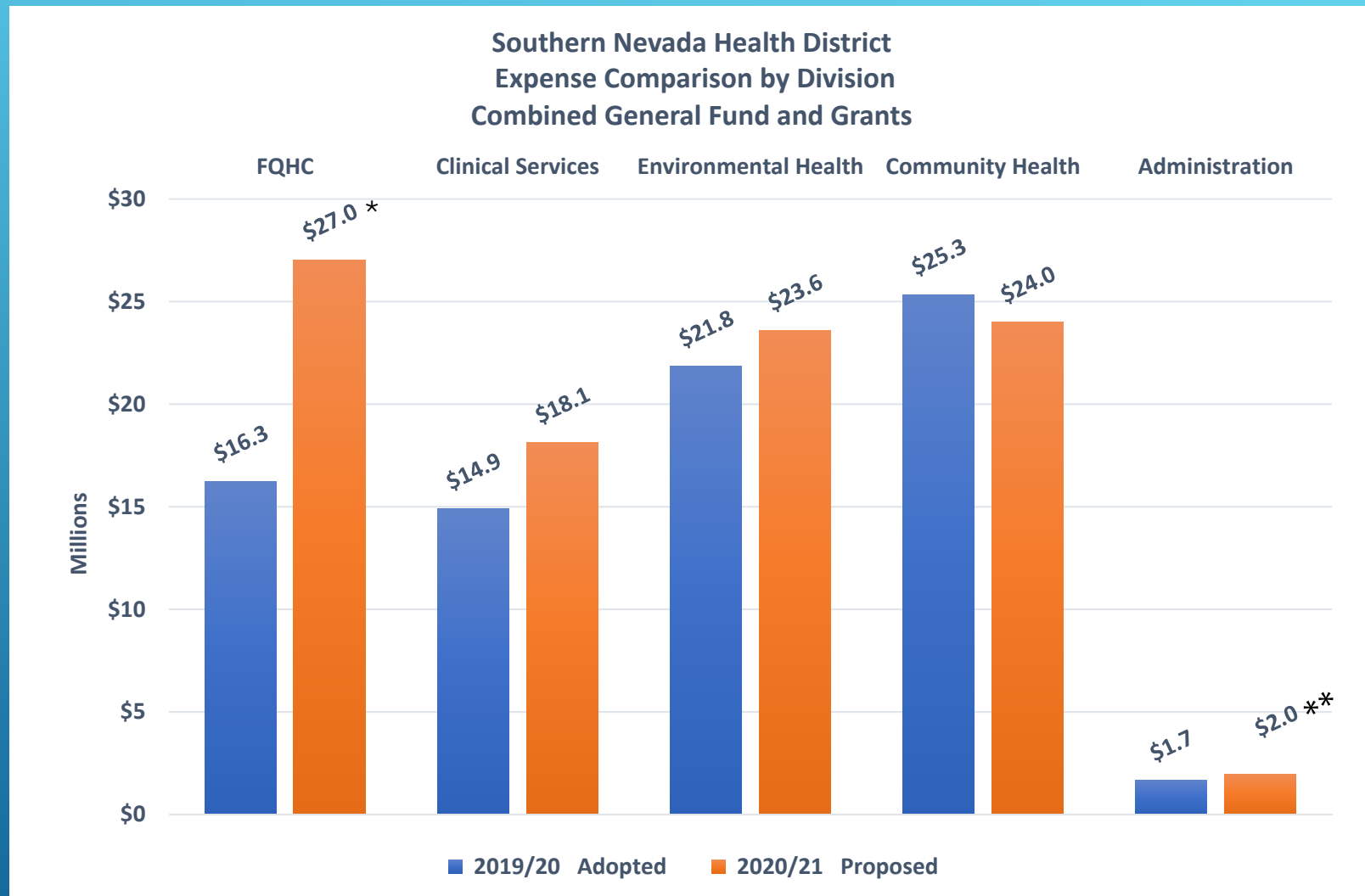


SOUTHERN NEVADA HEALTH DISTRICT FY21 BUDGET EXPENSE TAKEAWAYS

DRAFT

- ▶ Overall 18% (\$15M) Expenses Growth over FY2020 Budget
- ▶ Salaries & Fringe increased - 17% (\$10M) compared to FY2020 Budget
 - ▶ 49.5 Proposed adds to FTEs in FY2021 from FY2020 Budget
 - ▶ 36 Net Adds to current staffing levels
 - ▶ Certain positions have also been eliminated to streamline services and gain efficiencies
 - ▶ Includes increases for all eligible staff per approved CBA
- ▶ Supplies Expense increased - \$6.6M
 - ▶ Pharmacy increased by \$5M and Pharmacy Supplies are reimbursed
 - ▶ Contractual increased \$1M
- ▶ Training/Travel increased \$300k
 - ▶ Grant funded where allowed





STAFFING (FTES) BY DIVISION

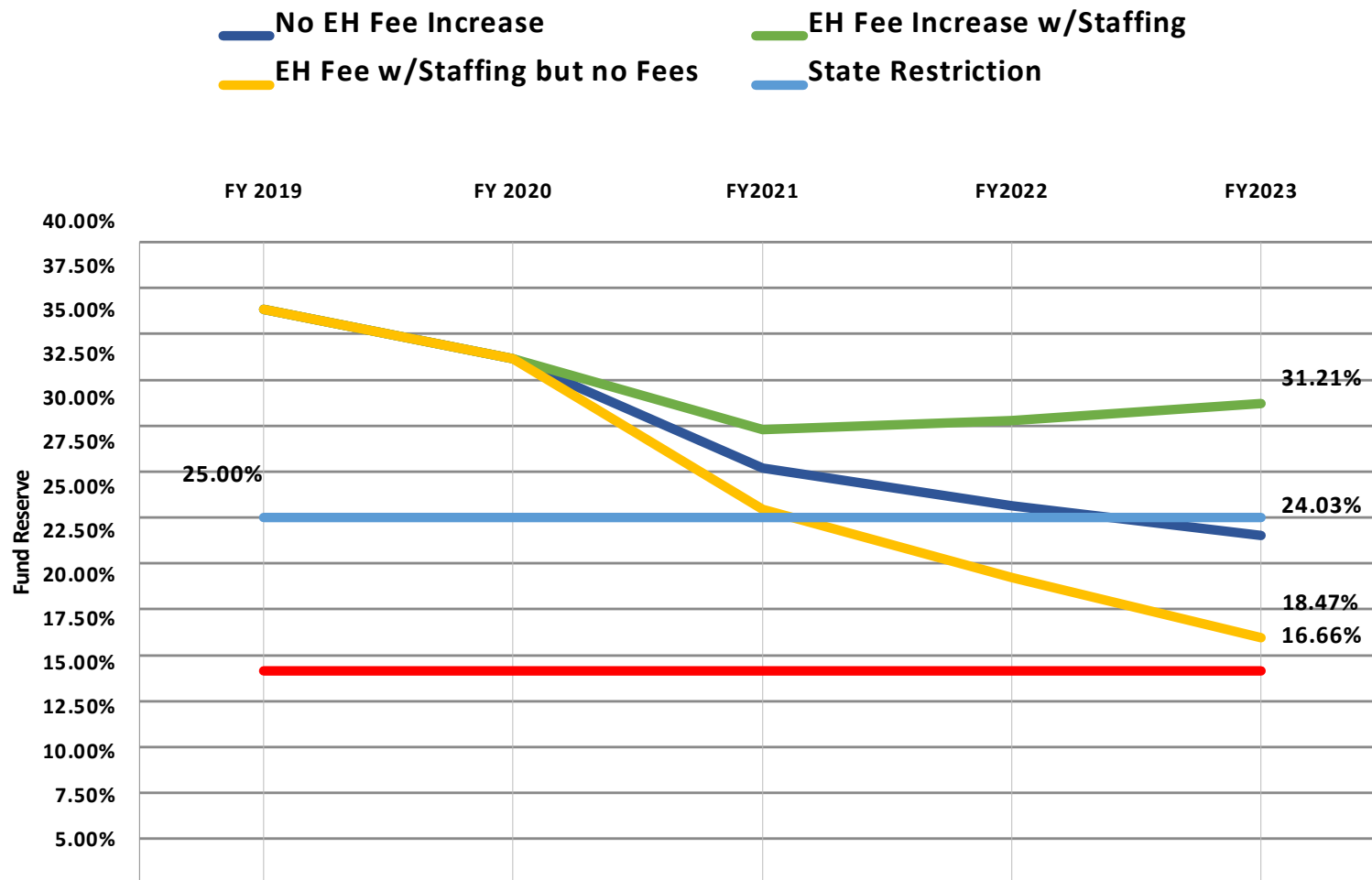
DRAFT

FY 2020 Budgeted FTEs			
Division	General Fund	Grants	Total FTE Count
Administration	147.5	7.1	154.5
Clinical Services	59.1	13.1	72.2
Community Health	74.1	61.9	136.0
Environmental Health	139.1	6.6	145.6
FQHC	54.1	33.5	87.6
Total	473.8	122.1	595.9
FY 2021 Proposed FTEs			
Division	General Fund	Grants	Total FTE Count
Administration	143.4	8.8	152.1
Clinical Services	69.9	15.5	85.3
Community Health	74.3	69.2	143.5
Environmental Health	156.8	4.2	161.0
FQHC	64.0	39.6	103.5
Total	508.3	137.1	645.4
FY 2021 Proposed Net FTE Changes (Compared to FY2020 Budget)			
Division	General Fund	Grants	Total FTE Count
Administration	-4.1	1.7	-2.4
Clinical Services	10.8	2.4	13.1
Community Health	0.2	7.2	7.4
Environmental Health	17.7	-2.3	15.4
FQHC	9.9	6.1	15.9
Total	34.5	15.0	49.5

3 YEAR PROJECTIONS

DRAFT

Southern Nevada Health District 3 Year Fund Reserve Projection



CAPITAL PROJECTS FUND

DRAFT

Capital Projects Fund		<u>2018/19</u>	<u>2019/20</u>		<u>2020/21</u>
		<u>Actual</u>	<u>Original</u>	<u>Estimated</u>	<u>Proposed</u>
Beginning Fund Balance		\$2,992,690	\$2,717,689	\$2,704,205	\$2,558,163
	Revenues	122,860	80,000	53,958	80,000
	Expenditures	-411,345	-1,143,000	-200,000	-3,294,000
	Other Financing Sources (Uses):				1,250,000
	Transfer to General Fund	-	-	-	-
	Change in Fund Balance	-288,485	-1,063,000	-146,042	-1,964,000
Ending Fund Balance		\$2,704,205	\$1,654,689	\$2,558,163	\$594,163

BOND RESERVE (BUILDING) FUND

DRAFT

Bond Reserve Fund		2018/19	2019/20		2020/21
		Actual	Original	Estimated	Proposed
Beginning Fund Balance		\$ 1,779,854	\$ 3,180,493	\$ 3,204,685	\$ 4,604,685
	Revenues	74,831	5,000	50,000	50,000
	Expenditures	-	-	-	-
	Other Financing Sources (Uses):	1,350,000	1,350,000	1,350,000	350,000
	Transfer to General Fund	-	-	-	-
	Change in Fund Balance	1,424,831	1,355,000	1,400,000	400,000
Ending Fund Balance		\$ 3,204,685	\$ 4,535,493	\$ 4,604,685	\$ 5,004,685

INSURANCE LIABILITY FUND

DRAFT

Insurance Liability Reserve Fund		2018/19	2019/20		2020/21
		Actual	Original	Estimated	Proposed
Beginning Fund Balance		\$ 217,226	\$ 60,626	\$ 77,808	\$ 73,408
	Revenues	8,525	7,000	3,100	3,100
	Expenditures	(210,943)	(300,000)	(7,500)	(8,000)
	Other Financing Sources (Uses):	63,000	250,000	-	-
	Transfer to General Fund	-	-	-	-
	Change in Fund Balance	(139,418)	(43,000)	(4,400)	(4,900)
Ending Fund Balance		\$ 77,808	\$ 17,626	\$ 73,408	\$ 68,508

TO BE DETERMINED

DRAFT

- ▶ Grants - Amounts and Timing
- ▶ EH Fees Approval
- ▶ Expansion/Space Needs
- ▶ Expansion of Clinical Services
- ▶ Timing of New Hires vs. Attrition
- ▶ Potential Economic Downturn/Covid-19

2021 Budget Approval

- ▶ Presentation to Finance Committee
3-17-2020
- ▶ Board approval 3-26-2020

Q & A

SOUTHERN NEVADA HEALTH DISTRICT RECOMMENDATION

DRAFT

**Approval of the 2020/21 Tentative Budget
as presented to include any tax revenue
budget adjustments after Clark County
notifies the Health District on or before
March 31, 2020**

End of Presentation